National Military Family Association Mission

To fight for benefits and programs that strengthen and protect Uniformed Services families and reflect the Nation’s respect for their service.

About the National Military Family Association

The National Military Family Association is the leading nonprofit dedicated to serving the families who stand behind the uniform. Since 1969, NMFA has worked to strengthen and protect millions of families through its advocacy and programs. They provide spouse scholarships, camps for military kids, and retreats for families reconnecting after deployment and for the families of the wounded, ill, or injured. NMFA serves the families of the currently serving, retired, wounded or fallen members of the Army, Navy, Marine Corps, Air Force, Coast Guard, and Commissioned Corps of the USPHS and NOAA. To get involved or to learn more, visit www.MilitaryFamily.org.
Table of Contents

State of the Association ............................................................ 4-6
Board of Advisors ...................................................................... 7
Board of Governors ..................................................................... 8
2014 Corporate and Foundation Donors .............................. 9
2014 Spouse Club And Thrift Shop Donors ..................... 10
2014 Individual and Family Donors ...................................... 11-13
Statement of Financial Position ......................................... 14-17
State of the Association

As we entered into our 45th anniversary year, and our country’s thirteenth year of war, our Association carried on battling the budget war. Our #EndSequestration campaign, started in 2013, carried over into the spring months of 2014, as we demanded our Nation’s leaders stop balancing the budget on the backs of military families. Government Relations Deputy Directors, Volunteers and Representatives, and other Staff took to town hall meetings, both in person and online, participated in Question & Answer forums, and urged military families and their supporters to contact their Congress person to share their stories with lawmakers of members of the Armed Forces who died or die in the line of duty after September 10, 2001. With the number of military family member suicides on the rise, our Association has long supported the need for these deaths to be tracked. In 2014, the Defense Suicide Prevention Office released a report outlining an approach for tracking military family member suicides, which, we hope, will be an important step in identifying and helping reduce the growing number of military family member suicides.

In 2014, we continued to roll out new MyMilitaryLife features, and increased the number of downloads by marketing the app in new and unique ways, like download-to-win contests. We launched a new, unique feature allowing users to rate resources, and add their own feedback, and experiences. As we move into the next year, we aim to continue broadening our user base, complete our app, and move into a maintenance stage.

Our Association celebrated big policy wins in 2014. Lawmakers adopted the Interstate Compact on Educational Opportunity for Military Children in all 50 states, and the District of Columbia, making it easier for school-age military kids to move from one state to another. In addition to the Interstate Compact, we were thrilled to see President Obama sign the Veteran’s Access to Care through Choice, Accountability, and Transparency Act of 2014 into law. This law expands eligibility for the Fry Scholarship to include surviving spouses...
Our military spouse scholarship program continues to grow by leaps and bounds. Through partnerships with UnitedHealth Foundation, and Coca-Cola Foundation, to name a few, and with support of schools like Colorado State University-Global Campus, University of Southern California, and Georgetown University, we were able to help 311 military spouses continue on the path to success through education and career opportunities by awarding more than $376,000 in scholarships! Of these 311 scholarship recipients, 97% are female, and 82% are spouses from the enlisted ranks.

Through their donation, along with many others’ charitable giving, we sent 1,200 children to Operation Purple Camps around the United States, and strengthen the bonds between 85 military families at our Family Retreats and Healing Adventures.

We continued to utilize our Volunteer Corps to make connections for us in military and civilian communities around the world. In 2014, we welcomed 35 new Volunteers to our Corps, which makes our Corps 261 strong, in 6 countries, 36 states and the District of Columbia. These Volunteers donated 11,547 hours at more than 70 different events, and 40 of our Volunteers had 100+ hours for the year. We continue to focus on new training opportunities to support our awesome group of Volunteers. In addition to being a voice for military families across the world, our Volunteers took on every role asked of them, serving as scholarship judges, to representing our Association at job fairs. We ended 2014 with numerous applications from prospective new Volunteers!
State of the Association cont.

Unique opportunities popped up along the way in 2014, and we took advantage; Staff, Volunteers, and their families had the honorable job of washing the Vietnam Veterans Memorial Wall, taking pride in remembering each of the 60,000 names inscribed by carefully and thoroughly cleaning the walls as the sun rose over Washington, DC.

Our Association’s name received more publicity in 2014 than it had in recent years. We gained momentum in landing new partnerships, sponsors, donations, and even television air time. We partnered with Discovery Communication to get our very own PSA, which aired during the Brickyard 400, a nationally televised Nascar race. Our Facebook page reached 50,000 fans, and we joined in on the Instagram revolution! This summer, we streamlined on our e-Publications by launching one comprehensive publication, called Military Family News. On Veteran’s Day, we were honored to participate in the New York City Veteran’s Day parade, and hosted a fundraiser at Gotham Comedy Club, featuring comedian Dave Attell and friends. Discovery Communications came to our side to sponsor not only our float, but also the comedy show and reception afterwards.

For more than 10 years, we’ve relied on a close relationship with Pentagon Federal Credit Union and the millions of dollars it has contributed to our efforts to help families. Long-term, ongoing commitments from Association of Military Banks of America, E. A. Sween Company, Fisher House Foundation for spouse scholarships, Cracker Barrel Foundation, Northrop Grumman, S&K Sales Company, Walman Optical, and USO for Operation Purple Healing Adventures have sustained our top-notch support of families -- countering a steep drop in funding from our many loyal defense contractor donors, due to drastic defense budget cuts connected with Sequestration. We’re were also excited to have continued a new partnership with USAA, and kicked it off by celebrating incredible success stories of spouses pursuing educations and careers despite the speed bumps of the military lifestyle. Other notable new donors were Oil Can Henry’s and Joann’s Fabrics.
National Military Family Association Board of Advisors

Co-Chairman
The Honorable Lawrence J. Korb

Co-Chairman
General Michael J. Williams,
USMC (Ret)

Chairman Emeritus & Founder
Ms. Anna C. Chennault

ADM & Mrs. Thad Allen, USCG (Ret)
The Honorable Carolyn H. Becraft
Sheila Casey, USA
The Honorable Sheila C. Cheston
ADM Henry G. Chiles Jr., USN (Ret)
The Honorable David S.C. Chu
GEN & Mrs. Wesley K. Clark, USA (Ret)
Dr. Lowell G. Daun
The Honorable Rudy F. de Leon
The Honorable John H. Glenn
The Honorable & Mrs. Thomas Hall
Gen. Michael V. Hayden USAF (Ret)
Lt. Gen. Walter S. Hogle, Jr., USAF (Ret)
The Honorable Kay Bailey Hutchison
MCPO-CG George P. Ingraham, USCGR (Ret)
The Honorable Christopher N. Jehn
Michelle E. Lamberton
RADM Samuel Lin, USPHS (Ret)
SgtMajMC & Mrs. Alford L. McMichael, USMC (Ret)
Gen. & Mrs. Richard B. Myers, USAF (Ret)
LTC & Mrs. Richard D. Moody, USA (Ret)
The Honorable James P. Moran
Ms. Phebe N. Novakovic
The Honorable Sean C. O’Keefe
Tammy Romesha
The Honorable Bernard D. Rostker
Gen. & Mrs. Norton Schwartz USAF (Ret)
RADM James T. Sears, USN (Ret)
Ms. Joan E. Shalikashvili
Barbara Williams
National Military Family Association Board of Governors

Chairman
Mary Scott, USA, spouse

Vice Chairman
Mary Lynn Stevens

Corporate Secretary
Elizabeth Rosborg

Treasurer
Col. David Fee, USAF (Ret)

Parliamentarian
Jan Wright

Diane Altenburg, USA, spouse
Martha Bioty, USMC, spouse
Sheila Casey, USA, spouse
Col. Frank Cumberland, USAF (Ret)
Molly Ferrara, USAF, spouse
Cheryl Glang, NOAA
Jeanine Hayden, USAF, spouse
Brenda Henderson, USA
Nannette Jordan, USA, spouse
Gail McGinn, USA, spouse
Connie Moore, ANG

Susan Nardotti, USA, spouse
Col. Kenneth Nidiffer, USAF (Ret)
Col. Brian Powers, USAF (Ret)
Mary Regnar, USMC, spouse
Joan Resau, USA, spouse
Dana Richardson
LTC Stephen Scroggs, USA (Ret)
Col. David Smith, USAF (Ret)
Tom Stanners
Diana Tabler Forbes
Charlotte Tscoucalas, USAF, spouse

Emeritus Board Members

Nancy Alsheimer, USA, spouse
Paul Arcari, USAF
Margaret Hallgren, USA, spouse
Janet Lewin, USN, spouse

COL Norman R. (Bob) Rosen, USA
Tanna Schmidli, USA, spouse (Ret)
Col Cliff Warfield, USMC (Ret)
Candace Wheeler, USA, spouse
2014 Corporate and Foundation Donors

Your support ensures National Military Family Association's ability to work for military families through education, information and advocacy. Thank you for entrusting us with your philanthropic contributions.

**Family Champions: $200,000+**
- Discovery Communications/ American Heroes Channel
- Pentagon Federal Credit Union
- United Health Foundation

**Family Champions: $100,000-$199,999**
- Fisher House Foundation
- S & K Sales Company
- USO World Headquarters

**Family Patrons: $50,000-$99,999**
- Appcelerator
- Association of Military Banks of America
- Coca-Cola Foundation
- Compass Rose Charities
- Cracker Barrel Foundation
- E.A. Sween Company
- Lockheed Martin Corporation
- Northrop Grumman Corporation
- Oil Can Henry’s International, Inc.
- The May and Stanley Smith Charitable Trust
- USAA
- Walman Optical

**Family Guardians: $20,000-$49,999**
- Georgia-Pacific Consumer Products
- Georgia-Pacific Foundation, Inc.
- Jelly Belly Charities
- Oak Foundation Limited
- Value Options, Inc.
- Visa Inc.
- Wargaming America, Inc.
- WorldWinner

**Family Guardians: $10,000-$19,999**
- Albemarle Foundation
- Bank of America
- Brueckner Family Foundation

**Family Guardians: $10,000-$19,999 cont.**
- C. Scott and Dorothy E. Watkins Charitable Foundation
- Checkpoint Consulting, LLC
- Delta Dental of California
- Geico
- General Dynamics Corporation
- Independent Hardee’s Franchisee Association
- MKM Foundation
- NC Ladies Auxiliary VFW
- Sellier Family Foundation
- Shlomo Y. Rechnitz/ Tamar Rechnitz Charity Foundation
- The Kim and Harold Louie Family Foundation
- Travel Centers of America
- UnitedHealthcare Military & Veterans
- Westar Foods, Inc./ West Partners, Inc.

**Family Guardians: $5,000-$9,999**
- 501C Tech, Inc.
- Berkowitz II Foundation
- BNY Mellon
- Career Step, LLC
- Cox Foundation
- Louise Blackman Family Foundation
- Lucille and Paul Maslin Foundation
- Motorola Solutions Foundation
- Newman’s Own Foundation
- Rockwell Collins
- Sidney Stern Memorial Trust
- Spectrum Healthcare Resources
- The Grainger Foundation
- The McCance Foundation
- The Richard and Natalie Jacoff Foundation, Inc.
- The William L. Richter Family Foundation
2014 Spouse Club and Thrift Shop Supporters

We want to thank all the spouse clubs and thrift shops who remembered the National Military Family Association in 2013. We realize that they receive many requests for their hard-earned funds, and we appreciate their generous and loyal support without which we would not be as successful in fulfilling our mission.

**Family Champions: $1,000+**
Air Force Officers’ Wives’ Club of Washington, DC
Army OWC of the Greater Washington Area and Ft Myer Thrift Shop
Camp Pendleton Officers’ Spouses’ Club
Fort Belvoir Thrift Shop
Naval Officers’ Spouses’ Club of Washington, DC

**Family Patrons: $500-$999**
Davis-Monthan Officers’ Spouses’ Club
Dyess AFB Officers’ Spouses’ Club
Edwards Officers’ Spouses’ Club
Eielson Officers’ Spouses’ Club
Elmendorf Officers’ Spouses’ Organization
Fort Hood Officers’ Spouses Club
Fort Irwin Military and Civilian Spouses’ Club
Fort Lee Area Spouses’ Club
Hunter Spouses’ Club
Lewis Community Spouses’ Club
Officers’ Spouses’ Club Twentynine Palms (Marine Corps Air Ground Combat Center)
Ramstein Officers’ Spouses’ Club
Spangdahlem Officers’ & Civilians’ Spouses’ Club
The American Forces Spouses Club

**Family Advocates: $100-$499**
Andersen AFB Officers’ Spouses’ Club
Community Spouses’ Club of Fort Benning
Fairchild AFB Officers’ Spouses’ Club
Fort Campbell Spouses’ Club
Fort Gordon Spouses and Civilians Club
Fort Knox Spouses’ and Community Club
Fort Leonard Wood Community Spouses’ Club
Fort Polk Spouses’ Club
Fort Richardson Spouses’ Club
Fort Sill Patriot Spouses’ Club
Langley Officers’ Spouses’ Club
Laughlin Officers’ Spouses’ Club
Robins AFB Officers’ Spouses’ Club
Scott Spouses’ Club
Sheppard AFB Officers’ Spouses’ Club
Signal Officers’ Spouses’ Club of the DC Area
Spouses Club of Fort Sam Houston
USAF Academy Officers’ Spouses’ Club
2014 Family and Individual Supporters

We want to thank all the families and individuals who remembered the National Military Family Association in 2013. We realize that they receive many requests for their hard-earned funds, and we appreciate their generous and loyal support without which we would not be as successful in fulfilling our mission.

**Family Champions: $100,000+**
Estate of Hilda Audrey Kreutzer

**Family Guardians: $50,000-$99,999**
Anonymous
Dave Attell
Philip D. Green

**Family Guardians: $20,000-$49,999**
Kathryn and Richard Radmer
Gayle and Philip Staton
Robert Tate

**Family Patrons: $10,000-$19,999**
Anonymous
Clay Berry
Norman Merollis
Judith and Linden Welch

**Family Gaurdians: $5,000-$9,999**
John Blackman
Jeanine and Michael Hayden
Henry Krostitch
Michael Razny
David Scheffman
Gene Ulrich

**Family Patrons: $1,000+**
Anonymous (2)
Kevin Adams
Patricia Adams
Naman Albright
Jess Alcid
Nancy Alsheimer
Doug Andrews
Katherine and Marc Babin
Linda Baird
Pamela Bellner
Adar Berghoff
Bruce Betters
Pamela and Michael Bless
Marilyn and Dick Bottom
Kay and Mike Bradley
Thomas Brewer
Samantha Brown
James and Nancy Burns
Michael Carletti
Jacie Carter
Richard Chaumier
Mary and Fil Chavez
Muriel and Charles Chidsey
W. P. Christ
Randolph Christen
Anne and Tony Cochran
Joseph Colandro
Gregory Cote
Frank Coughlin
R. Coussons
2014 Family and Individual Supporters cont.

Family Patrons: $1,000+ cont.

Jennifer Crown  
Thomas Curatolo  
Nicholas D’Agosto  
Dr. Lowell G. Daun  
Marie Davitt  
Jennifer Dempster  
Kantilal Desai  
Kathy and Stuart Draughon  
Margaret Duflock  
Elizabeth Duggan  
Mary Dunbrack  
Beverly Duzenack  
Rochelle and Mark Effron  
Molly and Joseph Ferrara  
Daniel Flake  
Bouldin Frantz  
Rosemary and David Freeman  
Michael Gaffney  
Jan Garmany  
John Garside  
Linda Gase  
Kathryn Graber  
Bernard Grubstein  
Karen and Benjamin Guess  
Margaret and Hal Hallgren  
Darrell Hanson  
David Haraburda  
Linda Hardin  
William Hardin  
Marguerite Hark  
Patsy Hinchey  
Kenneth Ho  
Shelley and R A Hoff  
Frank Hogan

Barbara Holm  
Lisa Hsu  
Lonnie Humphries  
Susanna Hung  
Ernest Isenstadt  
Miles Ishima  
Stephen Kaatz  
Stephen Kash  
Gina Keller  
Elisabeth Kirkman  
William Klem  
Ronald Krenek  
Margaret and Peter Krier  
Paul LaFrance  
Richard Mace  
Karen and Bruce Markle  
Amy and John Mata  
Gail and Larry McGinn  
Edward Metzler  
Andrew Miller  
Michael Mukasey  
Ching and Michael Muligan  
Philip Najm  
Eric Nastro  
John Noell  
Patrick O’Brien  
Lorrie Odom  
Sheila and Louis Ogden  
Gloria Page  
Terry and Bart Paulding  
Robert Paulger  
Sara Pearson  
John Peterson
2014 Family and Individual Supporters cont.

Family Patrons: $1,000+ cont.

Linda Pines
Catherine Pitinga
Brian Purcell
Joyce Wessel Raezer
Gordon Ray
Mark Redfearn
Daisy and Donald Rickett
Richard Robbins
P.K. Roberts
William Le Sage
Amy & Eric Sahn
William Saltonstall
Claire Saxon
Marvin Schmeiser
Elsa and H James Sears
Linda and George Seifert
Joan Shalikashvili
Adam Shapiro
Brian Shevitz
Dean Sickles
Maria and William Smith
Donald Smith
Shirley Smith
Patricia Somerville
Don Stallard
Robert Strutman

David Sullivan-Nightengale
Janet and Arthur Tarlow
Keith Thomas
Mark Thomas
Robert Thrane
Richard Tortoriello
Charlotte Tsoucalas
Liang Tzeng
Eric Vaang
Eric Vacca
Stephen Vallarelli
Lisa Vantrease
Sherry and Charles Walker
Barbara Walsh
Robert Walsh
Clifford Warfield
Dana Weant
Eric Weissmann
Andrew Wenczel
Mary and Herbert Wessel
Eugene Westendorf
Gregor Wilson
Paula Wilson
Mary Woods
William Wright
Glenn Zittrauer
# NATIONAL MILITARY FAMILY ASSOCIATION
## STATEMENT OF FINANCIAL POSITION
### AS OF DECEMBER 31, 2014
#### (WITH 2013 COMPARATIVE TOTALS)

<table>
<thead>
<tr>
<th>Assets</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,812,029</td>
<td>$1,652,740</td>
</tr>
<tr>
<td>Certificates of deposit</td>
<td>1,289,410</td>
<td>2,064,131</td>
</tr>
<tr>
<td>Marketable securities</td>
<td>4,240,754</td>
<td>3,957,367</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>93,346</td>
<td>248,608</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>52,208</td>
<td>49,990</td>
</tr>
<tr>
<td>Property and equipment:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Furniture and equipment</td>
<td>225,657</td>
<td>112,317</td>
</tr>
<tr>
<td>Website and software</td>
<td>437,405</td>
<td>340,269</td>
</tr>
<tr>
<td>Property and equipment, at cost</td>
<td>663,062</td>
<td>452,586</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>(388,480)</td>
<td>(246,487)</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>274,582</td>
<td>206,099</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$7,762,329</strong></td>
<td><strong>$8,178,935</strong></td>
</tr>
</tbody>
</table>

| Liabilities and Net Assets            |            |            |
| Liabilities                           |            |            |
| Accounts payable and accrued expenses | $76,652    | $46,029    |
| Accrued salaries and related taxes    | 113,691    | 86,943     |
| Accrued vacation                      | 86,378     | 77,539     |
| Deferred rent liability               | 68,000     | 3,946      |
| **Total liabilities**                 | 344,721    | 214,457    |
| Net assets                            |            |            |
| Unrestricted                          | 6,964,039  | 7,517,216  |
| Temporarily restricted                | 453,569    | 447,262    |
| **Total net assets**                  | 7,417,608  | 7,964,478  |

| **Total Liabilities and Net Assets**  | **$7,762,329** | **$8,178,935** |

Completed by Frye & Company, CPA's
### NATIONAL MILITARY FAMILY ASSOCIATION

#### STATEMENT OF ACTIVITIES & CHANGE IN NET ASSETS

**YEAR ENDED DECEMBER 31, 2014**

*(WITH 2013 COMPARATIVE TOTALS)*

<table>
<thead>
<tr>
<th>Revenue and Support</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions and grants</td>
<td>$ 1,872,156</td>
<td>$ 1,317,348</td>
<td>$ 3,189,504</td>
<td>$ 3,156,126</td>
</tr>
<tr>
<td>Membership dues</td>
<td>329,185</td>
<td>-</td>
<td>329,185</td>
<td>447,067</td>
</tr>
<tr>
<td>Investment income</td>
<td>305,635</td>
<td>-</td>
<td>305,635</td>
<td>435,766</td>
</tr>
<tr>
<td>In-kind donations</td>
<td>226,876</td>
<td>-</td>
<td>226,876</td>
<td>113,409</td>
</tr>
<tr>
<td>Royalties and other</td>
<td>59,531</td>
<td>-</td>
<td>59,531</td>
<td>71,517</td>
</tr>
<tr>
<td><strong>Net assets released from restriction:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Scholarships and program grants</td>
<td>1,311,041</td>
<td>(1,311,041)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total revenue and support</strong></td>
<td>4,104,424</td>
<td>6,307</td>
<td>4,110,731</td>
<td>4,223,885</td>
</tr>
</tbody>
</table>

### Expense

#### Program services:
- Strengthening and healing families: 1,545,475
- Engaging communities: 1,848,168
- Creating change: policy and awareness: 454,973
- **Total program services**: 3,848,616

#### Supporting services:
- Management and general: 305,077
- Fundraising and membership: 503,908
- **Total supporting services**: 808,985

**Total expense**: 4,657,601

**Change in Net Assets**

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in Net Assets</td>
<td>(553,177)</td>
<td>6,307</td>
<td>(546,870)</td>
<td>353,619</td>
</tr>
<tr>
<td><strong>Net assets, beginning of year</strong></td>
<td>7,517,216</td>
<td>447,262</td>
<td>7,964,478</td>
<td>7,610,859</td>
</tr>
<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td>$ 6,964,039</td>
<td>$ 453,569</td>
<td>$ 7,417,608</td>
<td>$ 7,964,478</td>
</tr>
</tbody>
</table>

Completed by Frye & Company, CPA's
# NATIONAL MILITARY FAMILY ASSOCIATION

## STATEMENT OF FUNCTIONAL EXPENSES

**YEAR ENDED DECEMBER 31, 2014**

*WITH 2013 COMPARATIVE TOTALS*

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>Supporting Services</th>
<th>2013</th>
<th>Total Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Program Services</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Strengthening and Healing</td>
<td>Engaging Communities</td>
<td>Creating Change: Policy and Awareness</td>
<td>Total Program Services</td>
</tr>
<tr>
<td>Salaries and benefits</td>
<td>$392,909</td>
<td>$887,125</td>
<td>$397,465</td>
<td>$1,677,499</td>
</tr>
<tr>
<td>Website and services</td>
<td>$50,418</td>
<td>$476,060</td>
<td>$5,327</td>
<td>$531,805</td>
</tr>
<tr>
<td>Camp and family retreat contracts</td>
<td>497,233</td>
<td>-</td>
<td>-</td>
<td>497,233</td>
</tr>
<tr>
<td>Military spouse scholarships</td>
<td>365,624</td>
<td>-</td>
<td>-</td>
<td>365,624</td>
</tr>
<tr>
<td>Travel</td>
<td>58,160</td>
<td>64,117</td>
<td>4,811</td>
<td>124,088</td>
</tr>
<tr>
<td>IT equipment and support</td>
<td>33,388</td>
<td>99,927</td>
<td>9,829</td>
<td>143,144</td>
</tr>
<tr>
<td>Rent and office maintenance</td>
<td>47,769</td>
<td>57,125</td>
<td>14,083</td>
<td>118,957</td>
</tr>
<tr>
<td>Promotional materials and advertising</td>
<td>24,443</td>
<td>71,089</td>
<td>-</td>
<td>95,532</td>
</tr>
<tr>
<td>Legal, bank fees, and accounting</td>
<td>26,417</td>
<td>31,300</td>
<td>7,756</td>
<td>65,679</td>
</tr>
<tr>
<td>Training, conferences, and meetings</td>
<td>799</td>
<td>18,645</td>
<td>1,719</td>
<td>21,163</td>
</tr>
<tr>
<td>Postage and mailing services</td>
<td>6,575</td>
<td>3,705</td>
<td>184</td>
<td>10,464</td>
</tr>
<tr>
<td>Family program consultants</td>
<td>25,405</td>
<td>40</td>
<td>-</td>
<td>25,445</td>
</tr>
<tr>
<td>Supplies</td>
<td>5,779</td>
<td>6,330</td>
<td>1,576</td>
<td>13,676</td>
</tr>
<tr>
<td>Publications, dues, and subscriptions</td>
<td>338</td>
<td>7,382</td>
<td>7,701</td>
<td>15,481</td>
</tr>
<tr>
<td>Insurance</td>
<td>3,585</td>
<td>4,287</td>
<td>1,055</td>
<td>8,927</td>
</tr>
<tr>
<td>Subtotal</td>
<td>1,533,833</td>
<td>1,727,338</td>
<td>451,546</td>
<td>3,712,717</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>11,042</td>
<td>120,830</td>
<td>3,427</td>
<td>135,899</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$1,544,875</td>
<td>$1,848,168</td>
<td>$454,973</td>
<td>$3,846,616</td>
</tr>
</tbody>
</table>

Completed by Frye & Company, CPA's
# National Military Family Association

## Statement of Cash Flows

**Year Ended December 31, 2014**  
 *(With 2013 Comparative Totals)*

<table>
<thead>
<tr>
<th>Cash Provided (Used) by Operating Activities</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>(546,870)</td>
<td>335,619</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>141,993</td>
<td>115,288</td>
</tr>
<tr>
<td>Realized loss (gain) on sales of marketable securities</td>
<td>153,587</td>
<td>(8,490)</td>
</tr>
<tr>
<td>Unrealized loss (gain) on marketable securities</td>
<td>(233,784)</td>
<td>(233,390)</td>
</tr>
<tr>
<td>Donated marketable securities</td>
<td>(37,288)</td>
<td>(50,544)</td>
</tr>
<tr>
<td>Changes in assets and liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>155,262</td>
<td>(113,608)</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>(2,218)</td>
<td>(13,413)</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>30,623</td>
<td>(121,378)</td>
</tr>
<tr>
<td>Accrued salaries and related taxes</td>
<td>26,748</td>
<td>13,848</td>
</tr>
<tr>
<td>Accrued vacation</td>
<td>8,829</td>
<td>10,644</td>
</tr>
<tr>
<td>Deferred rent liability</td>
<td>64,054</td>
<td>(11,187)</td>
</tr>
<tr>
<td><strong>Total adjustments</strong></td>
<td>307,806</td>
<td>(412,230)</td>
</tr>
<tr>
<td><strong>Net cash provided (used) by operating activities</strong></td>
<td>(239,064)</td>
<td>(58,611)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Cash Provided (Used) by Investing Activities</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Maturities of certificates of deposits</td>
<td>792,997</td>
<td>406,967</td>
</tr>
<tr>
<td>Purchases of certificates of deposits</td>
<td>(18,276)</td>
<td>(24,246)</td>
</tr>
<tr>
<td>Sales of marketable securities</td>
<td>590,569</td>
<td>43,356</td>
</tr>
<tr>
<td>Purchases of marketable securities</td>
<td>(756,461)</td>
<td>(915,696)</td>
</tr>
<tr>
<td>Purchases of property and equipment</td>
<td>(210,476)</td>
<td>(27,825)</td>
</tr>
<tr>
<td><strong>Net cash provided (used) by investing activities</strong></td>
<td>398,353</td>
<td>(517,444)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Cash Provided (Used) by Financing Activities</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Principal advances and repayments on debt</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Net cash provided (used) by financing activities</strong></td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Increase (Decrease) in Cash and Cash Equivalents</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents, beginning of period</td>
<td>1,652,740</td>
<td>2,228,795</td>
</tr>
<tr>
<td><strong>Cash and Cash Equivalents, End of Period</strong></td>
<td>$ 1,812,029</td>
<td>$ 1,652,740</td>
</tr>
</tbody>
</table>

## Supplemental Cash Flows Information:

- Cash paid for interest: $\quad$ - $\quad$ -
- Cash paid for income taxes: $\quad$ - $\quad$ -

## Supplemental Non-Cash Investing and Financing Activities:

- Contributed services and supplies: $\quad$ 189,588 $\quad$ 62,865
- Donated marketable securities: $\quad$ 37,288 $\quad$ 50,544