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Our nation’s military entered its 16th year of war in 2017, and with that, military families endured all the stress and uncertainty that came with it. More than 300,000 troops remained deployed around the world, with their families left behind hoping for their safe return. The National Military Family Association was a pillar of strength for those families and for millions of other family members who silently serve.

In 2017, our Government Relations team took the voice of military families to Capitol Hill. Families told us their struggles with the military healthcare system and our team turned those experiences into more than 150 hours of testimony and recommendations to policymakers. Healthcare-related victories include improvements and reporting on pediatric care, and a new TRICARE policy allowing terminally ill military kids to receive pediatric hospice care and medical treatment at the same time.

Our advocacy on Capitol Hill also led to a 2.1% pay raise for service members, permanently extending cost of living increases for surviving spouses who receive the Special Survivors Indemnity Allowance, and reimbursements for military spouses who have license or certification expenses due to a PCS move.

We also met with Ivanka Trump to discuss military spouse employment and licensure issues, participated in round-tables and panels surrounding NMFA advocacy efforts, and received several grants that will help us continue those efforts well into 2018.

NMFA celebrated its 48th year of strengthening and empowering military families through meaningful programs, like our Operation Purple Program and our Military Spouse Scholarship Program, which continued to impact military family members in amazing ways.

Through our Military Spouse Scholarship Program, we awarded more than $530,000 to 612 deserving military spouses pursuing career and education goals. Those scholarships were used to fund degree programs, licensure exams, certification classes, books, tuition, and even entrepreneurship and small business expenses. By the end of 2017, 4,669 recipients have been awarded nearly $4.5 million thanks to multiple corporate donors and partner schools, as well as many individual donors supporting our nation’s military spouses.

We hosted 16 weeks of Operation Purple Camp around the country. More than 1,300 military kids enjoyed a free weeklong summer camp experience at locations in Colorado, Texas, Alaska, North Carolina, Florida, Connecticut, West Virginia, New York, Michigan, Washington, and Virginia this year. Nearly half of the military children served in 2017 came from families of the wounded, ill, or injured.

We were honored to host 69 families at Operation Purple Family Retreats® at locations in Wyoming, California, and Virginia, and we invited 26 families to experience Operation Purple Healing Adventures® in Colorado and North Carolina. Both gave military families the chance to reconnect with each other, and in some cases, find a new normal post-injury, while experiencing some of America’s most beautiful landscapes.

Meanwhile, NMFA’s Volunteer Corps pushed the limits of doing good in 2017. Together, our Volunteers gave more than 6,000 hours of service advocating for, and supporting the mission of, NMFA in their local military communities by hosting information tables at events on their installations, talking with local policymakers and government officials about military family needs, and even sharing their experiences and tips by writing for NMFA’s blog. Their selfless contributions have a tremendous influence on the work that our Association is doing for military families.

Each year, we reflect on the previous 365 days that passed with gratitude, humility, and a drive to do even more good work in the next year. America’s military heroes give their lives to ensure our freedom, and their families sacrifice in unmatched ways to help their loved one honor that commitment. They serve us, and NMFA will always serve them.

Together we're stronger®
CHAIRMAN
Gail McGinn (USA)

VICE CHAIRMAN
Mary Lynn Stevens

CORPORATE SECRETARY
Elizabeth M. Rosborg (USAF)

TREASURER
David T. Fee (USAF)

MEMBERS
Diane Altenburg (USA)
Janet Cantrell (USCG)
Frank Cumberland (USAF)
Jeanine Hayden (USAF)
Kelly Henry (USN)
Michael Higgins (USAF)
Tina W. Jonas (USMC)
Gene Migliaccio (USAF)
Stephanie Murphy (USN)
Holly Petraeus (USA)
Brian Powers (USAF)
Mary Regner (USMC)
Dana Richardson (USN)
Stephen Scroggs (USA)
Tom Stanners (USN)
Harry J. Thie (USA)
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Lt Col & Mrs. Richard Moody, USAF (Ret)
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Ms. Tammy Romesha
The Honorable Bernard Rostker
Gen & Mrs. Norton Schwartz USAF (Ret)
MG Bruce K. Scott, USA (Ret)
RADM James Sears, USN (Ret)
Mrs. Joan Shalikashvili, USA
OPERATION PURPLE PROGRAM

Another wonderful year of NMFA’s Operation Purple Program is in the books, thanks to corporate funding, donors, and awesome partners who believe in the mission to give back to the military members and their families, who give everything for our freedom.

Created in 2004, Operation Purple held camps in 11 states and one US territory, and served more than 1,000 military children during its first year—all at no cost to their families.

Since that time, we’ve recognized that connection and support between military families is critical in navigating the obstacles of military service. To help, NMFA created Operation Purple Family Retreats and Operation Purple Healing Adventures—both focused on the connection within the military family itself.

Our Operation Purple Program has given more than 60,000 military kids and families the chance to connect with others who know exactly what they’re going through.

In 2017, we hosted more than 1,370 military kids at 16 weeks of Operation Purple Camps in 14 locations. At camp, our special guests were able to enjoy a week making friends, swimming, relaxing by the fire, and learning coping and resiliency skills to help build a stronger foundation for navigating military life. Many campers often experience worry and anxiety at home while their parent is deployed with the military, but Operation Purple Camp gives them the opportunity to enjoy a few days, worry-free.

For those families who needed to reconnect after a deployment, we invited 97 families to Operation Purple Family Retreats and Operation Purple Healing Adventures, where they explored the beautiful outdoor scenery at each camp location, while creating new memories together, and in some cases, finding a new normal post-injury.

We also piloted our first Operation Purple Buddy Camp in 2017, where 92 military kids and family members spent three days bonding, healing, and having fun at Camp Sandy Cove in West Virginia.

By the numbers

700+
Campers had parent(s) deployed or deploying

Over 40%
Campers were children of wounded, ill & injured

1,370
Military kids served at Operation Purple Camp

92
Military kids and family members served at Operation Purple Buddy Camp

70%
Of campers were from enlisted families

4,002
Applicants for Operation Purple Camp

97
Families served at Operation Purple Healing Adventures and Operation Purple Family Retreats
Going to an Operation Purple Healing Adventure is the best way for us to get out of the routine of military life. It allows us to find a new balance for our family so when we go home, my husband is reconnected and fits back into our family dynamic. We all get to be on the same page again.

Rachel, OPHA Attendee
SPOUSE SCHOLARSHIPS & CAREERS

We created our Military Spouse Scholarship Program in 2004 to meet the needs of a special group of people who serve silently. When a military member serves, their whole family serves, too. This includes spouses, many of whom put their career and education goals on hold while they support a loved one who serves.

To give military spouses a leg up to bust through the glass ceiling, our scholarships helped ease the financial burdens continuing education often brings when going back to school. We've seen the success that educational funding had on our nation’s military spouses, so we expanded our program to assist spouses with more than just tuition and books.

Scholarships and funding now cover the cost of all levels of degrees, licensure exams and fees, certification exams, and other certificates. We've even been able to connect military spouses with discounted tuition rates for multiple partner schools, colleges, and universities!

In 2017, 16,825 military spouses applied for our Military Spouse Scholarships. Eighty percent of those applicants are pursuing a college degree, including 20% who want to work in education. Another 20% of scholarship applicants are pursuing professional advancement through certifications, licenses, and continuing education.

Because of amazing individual and corporate donors, NMFA awarded more than $534,413 in scholarship money to 581 military spouses in 2017! By the end of 2017, the Military Spouse Scholarship Program has awarded nearly $4.5 million to 4,669 deserving military spouses.

“Completion of my Master’s degree and Bachelor’s in nursing are among my most significant accomplishments. I am proud of the determination, commitment and resolution I employed to comprehend and learn the complex academic material in my course of study. The dedication to my studies has transferred to all my employments where I continuously seek new information and concepts in health care. I have been a Registered Nurse for over 10 years specializing in psychiatric nursing. My future goal is to further my career by completing the Doctor of Nursing Practice in Mental health as this will enable me to develop and learn new skills and knowledge in the field of psychiatric nursing.”

Biance B., Air Force Spouse
By the numbers

$4.4 Million+
Awarded in scholarships since 2004

581
Scholarships awarded to military spouses

16,825
Scholarship applicants

$534K+
Awarded in 2017

“As a military spouse I have had to reinvent myself many times. The original path I thought my life was going to go on changed drastically when I fell in love with a man who decided to join the Army and serve his country.”

Kate A., Army Spouse
In 2017, our Government Relations team celebrated some awesome healthcare-related wins for military families. We watched as multiple changes happened under TRICARE, and heard from many military families as they struggled to get adequate care. While some climbed hurdles to get proper health care, others battled with education standards for their children, spouse employment, and even suicide prevention. Our Government Relations team had their finger on the pulse of these extremely important issues, and because of their efforts, we saw meaningful changes, like:

• Pay raise of 2.1% for service members;
• Requirement that the Defense Health Agency (DHA) improve and report on pediatric care in the Military Health System (MHS), as ordered by Congress. This win is largely thanks to all to the stories we received from military families;
• TRICARE policy that allows terminally-ill military kids to receive pediatric hospice care AND medical treatment concurrently;
• Reimbursement of a military spouse’s license or certification costs because of a PCS move;
• The permanent authorization of Department of Defense Educational Activity (DoDEA) grant funding for public schools serving large numbers of military-connected students; and
• Permanently extending the Special Survivors Indemnity Allowance (SSIA) with cost-of-living increases for surviving spouses.

 Despite all the changes in 2017, NMFA’s Government Relations team kept the voice of military families loud and clear for policymakers to hear, and we’ll be there in 2018 to make sure those who have the power to make big decisions know military families deserve better.
Congressional Reception: An Evening with NMFA

Since 1984, NMFA has recognized individuals and organizations who have dedicated their public service to military members, veterans, and their families with the Support of Military Families Award. In the spring, we honored three women who went above and beyond the call of duty to support military families this year.

Senator Patty Murray, Holly Petraeus, and Barbara Thompson received NMFA’s distinguished Support of Military Families Award at our Congressional Reception.

Senator Murray was honored for introducing legislation allowing the VA to cover IVF treatment for veterans with service-connected infertility. Holly Petraeus received her award for her work educating military families on financial readiness and protection. Barbara Thompson was honored for her nearly four decades of service to the military community.

NMFA’s Congressional Reception invited prominent guests, including Senator Jim Inhofe, Congressman Mike Coffman, Congresswoman Jackie Speier, past Support of Military Families Award recipient Congressman Dutch Ruppersberger, Congresswoman Liz Cheney, and Congresswoman Carol Shea-Porter. Also in attendance was Surgeon General of the Army LTG Nadja West, Spouse of the Chief of Naval Operations Mrs. Dana Richardson, and many volunteers and members of NMFA’s Board of Governors and Board of Advisors. We also welcomed partner organizations of The Military Coalition (TMC), as well.

The evening wouldn’t have been possible without title sponsor, Pentagon Federal Credit Union, and Family Champion Sponsor, US Family Health, and our Family Guardian Sponsor, Delta Dental.

58,318 Reasons to Remember Vietnam

In November, NMFA staff and volunteers participated in preserving the memory of the 58,310 men and eight women who lost their lives in Vietnam by reading 30 names each in front of the Vietnam Veterans Memorial Wall. This tradition marked the 35th anniversary of the Wall’s inception and honoring the memory of those who paid the ultimate sacrifice.

Our Association was honored to take part, and humbled to learn that the average age of service members listed on the wall is 22 years and 9 months, and the youngest service member killed in action there was only 15 years old.

More than 40 years have come and gone since the war in Vietnam came to an end, but for those whose loved one didn’t make it home, their wounds are still healing today. The Vietnam Veterans Memorial is a wall meant to heal the Vietnam veteran community and their families; to ensure their legacy and sacrifice will never be forgotten.
Comedians Raise Money for Military Families

Helping military families is no joke—just ask Dave Attell. The famous comedian got a bunch of his comic friends together to host a night of laughs for a wonderful cause: our nation’s military families. The Comedy Cellar in New York City was completely sold out and the crowd included veterans, service members, and spouses (no kids allowed!). Some of the participating performers were SNL’s Michael Che, Big Jay Oakerson, and Comedy Central’s Dan Soder. The event raised $10,000. This is the 3rd event Dave Attell hosted for NMFA. He has also contributed tens of thousands of dollars out of his own pocket. Thank you Attell and friends—your support for military families means the world.

“I Am Battle Comic” Documents Stand Up Comedy for Troops, and Donates Ticket Sales to NMFA

In the spring, NMFA was the recipient of a special donation from Jordan Brady, a filmmaker, former comedian, and military family supporter. Brady, who directed and produced a documentary called “I Am Battle Comic,” premiered the film in Detroit as a fundraiser for our Association, and raised over $4,000 from donations and ticket sales during premier night!

“I Am Battle Comic,” the last installment in a trilogy of documentaries created by Brady, provided a peek into the lives of our nation’s deployed service members, the conditions they are exposed to, and dynamics civilians rarely get to see. Brady and a small group of comedians performed stand up comedy sets for multiple units and squadrons each day, and spent time talking to and taking pictures with Soldiers, Sailors, Airmen, and Marines before each performance.

In addition to the Detroit premiere, Brady and friends held similar events in San Antonio, Minneapolis, Houston, and Dallas, raising additional money for NMFA!

Our Volunteers Rock

NMFA’s Volunteer Corps gave over 6,000 hours of their time in 2017, furthering our mission and support of military families around the world. In addition to volunteering their time judging scholarships or writing for our blog, they represented NMFA at multiple events to share critical resources with military families in their communities. Our Volunteers identified issues and trends in their local communities and worked closely with our Government Relations team to take these stories to policymakers on Capitol Hill. Their “boots on the ground” experience helps NMFA provide real-life perspective when advocating for military families.
WE WANT TO THANK ALL THE CORPORATE AND FOUNDATION, SPOUSE CLUB AND THRIFT SHOP, AND FAMILIES AND INDIVIDUAL DONORS WHO SUPPORTED THE NATIONAL MILITARY FAMILY ASSOCIATION IN 2017. WITHOUT THEIR GENEROUS SUPPORT, WE WOULD NOT BE AS SUCCESSFUL IN FULFILLING OUR MISSION.
SUPPORTERS

INDIVIDUALS & ORGANIZATIONS

FIVE STAR FAMILY: $200,000+
- Bill and Melinda Gates Foundation
- Fisher House Foundation
- Pentagon Federal Credit Union
- Wounded Warrior Project

FOUR STAR FAMILY: $100,000 – $199,999
- Anonymous (2)
- Kendeda Fund
- May and Stanley Smith Charitable Trust
- Prudential Financial, Inc.

FAMILY CHAMPIONS: $50,000 – $99,999
- Beacon Health Options
- Bob Woodruff Foundation
- Estate of Dee M. Cody
- E.A. Sween Company
- Lockheed Martin Corporation
- Pioneer Services
- USAA
- USIC
- Walman Optical

FAMILY GUARDIANS: $20,000 – $49,999
- Anonymous (3)
- Association of Military Banks of America
- B.K. Checkered Flag Foundation
- Corvias Group, LLC
- Craigslist Charitable Fund
- General Dynamics Corporation
- Jo-Ann Fabric and Craft Stores
- Max and Sunny Howard Memorial Foundation

FAMILY SUPPORTERS: $10,000 – $19,999
- Oak Foundation
- Reserve Aid
- Richard and Kathryn Radmer
- S & K Sales Company
- The USAA Foundation
- Triumph Enterprises
- Estate of Herbert R. Widlitz

FAMILY PATRIOTS: $5,000 – $9,999
- Anthem, Inc.
- Benevity Community Impact Fund
- Berkowitz II Foundation
- Kathleen and John Blackman
- Canal Fulton Canoe Livery, Inc.
- Sheila Cheston
- Church & Dwight Employee Giving Fund
- Cox Foundation
- Delta Dental of California
- Aboud and Amy Dweck
- EMLE, Inc.
- EOS Foundation
- The Greater Washington Community Foundation
- R D Hathcock
- Integra Foundation
- Tina W. Jonas
- The Leroy Thom Jean Thom and T-L Foundation Inc.
- Louise Blackman Family Foundation
- Joseph Lucas
- Marilyn Senn Moll Charitable Trust
- Ken Means Jr.
- Matt Mendelsohn and Elizabeth Mitchell
- Motorola Solutions Foundation
- Newman’s Own Foundation
- John and Denise Noell
- Nordstrom Cares
- Oracle
- Mark Petrillo
- The Richard and Natalie Jacoff Foundation
- Rockwell Collins
- Thomas Stanners
- Gene Ulrich
- United Concordia Companies, Inc.
- Veterans Support Foundation
- Linden and Judith Welch

FAMILY PROTECTORS: $2,500 – $4,999
- Anonymous
- American Legion Auxiliary Unit 270, Inc.
- Association for Financial Counseling & Planning Education
- Staci Beamer
SUPPORTERS (cont’d)

Jordan Brady
Philip Brady
Brenda Brown
Career Step, LLC
R. Kingsbury Chase
Gregory Cote
Marie Davitt
Thomas Donahue
Dougherty Family Foundation
Eden Charitable Foundation
Frank and Janina Petschek Foundation Inc.
GEICO
Give With Liberty Employee Donations
Stanley Gordon
Marsha Whitmarsh Klein
Catherine and Conrad Lautenbacher
MaryLou White Charitable Fund
Phillips, Spallas, and Angstadt
Brian Pirie
Joyce Wessel Raezer
Gordon R. Ray
Records-Johnston Family Foundation, Inc.
Mark Redfearn
Reserves Network
Joyce Schrader
Regina Scotti
Adam Shapiro
Brian Shevitz
Robert D. Tate
Eric Vacca
Virginia Metzler Family Foundation
Dana Weant
Paula Wilson

FAMILY PATRONS: $1,000 - $2,499

Anonymous (2)
Kurt Adams
Daniel S. Adelmann
Advanced Health Media, LLC
Naman Thomas Albright
Diane and John Altenburg
Christopher Amador
America’s Best Charities
Doug Andrews
The Arches Foundation
Virginia and Bill Armstrong
Marc and Katherine Babin
Joseph Ballard
James Barker
Bruce Betters
Pamela and Michael Bless
Tom and Martha Blessington
Martha Boush
Arnold Bowles
Kay and Mike Bradley
Samantha Brown
Jeffrey Bruno
Steven Bucher
C.P. Berry Homes
Peter Carbon
Mark Carpenter
Charitable Flex Fund
Henry G. Chiles
Randolph Christen
Lawrence Cirotski
Justin Cochran
Anne Cochran
David Cohen
Joseph Colandro
Frank Coughlin
Thomas Curatolo
Donna Daniels
Lowell Daun, DDS
Robert Dennis
Kantilal Desai
Christopher Duke
Mary Dunbrack
Beverly and Paul Duzenack
George M. Eames IV
Linda Echols
Mark and Rochelle Effron
EP Henry
The Epstein School
Falcons Landing Chapel
Farm Family Life Insurance Company
Charles Faulkner
David and Pat Fee
Laura Fields and John Vail
Daniel Flake
J B Frantz
Rosemary Freeman
Jan Garmany
Thomas Garrity
John Garside
Gary Johns Media Graphics
Gary Gasser
Towns T. Gay III
GBND Enterprises, Inc.
Joseph Gibbons
Kathryn Graber
Adam Graf
Larry Greca
Lawrence Greenwald
Sally Hale
Anne and Bob Hanscom
Darrell Hanson
Marguerite Hark
James Hilly and Nancy Griffin
Jeremy Hilton
Cynthia Hobbs
Walter and Janet Hogle
Laura Hollingsworth
Lisa Hsu
IBM Employee Services Center
Intersign
Christopher Ivaniski
JBT Corporation
Jess Alcid
Joan E. Shalikashvili
John Jackson
Brenda Jones
Susan Judd
SUPPORTERS (cont’d)

Stephen Kaatz
Brendan Kearney
Anne Kidd
Kimberley Kilbon
William Klem
Chris Kofinis
Ronald Krenek
Peter Krier
Katie Larson
Lawrence Lynch Corp
William Le Sage
Peggy Lewis
Lynda MacFarland
Saadat Malik
Marine Corps League New England Division
Bruce and Karen Markle
Amy Mata
Matoaca High School
The McCance Foundation
Andrew McCulloh
Gail McGinn
Kerri McLaughlin
Larisa Mendenhall
Merck Foundation
Gil Meyer
Christy Midden
Gene Migliaccio
Military Fresh Network
Sam and Brenda Milner
Michael Mulligan
Jim and Carol Mutter
National Christian Foundation Orlando
Jamie Navarro
Sun Nelson
Anna Nguyen
Louis and Sheila Ogden
Elizabeth Okumu
Adam O’Rourke
Raymond Parrish
George and Terry Paulding
Jay Peters
Karen and John Pickler
Raymond James Charitable Endowment Fund
Kyle Richards
Ari Richter
Donald Rickett
Ron and Debbie Garrow Gift Fund
Ruth Jones Casey Foundation
Paul Schoeneck
Kristin Schoonover
William Schorsch
Shannon Scott-Paul
H. James Sears
Mary Shamrock
Shell Oil Company Foundation
Society of Sponsors of the United States Navy
Space Exploration Technologies Corp
St. Mark’s United Methodist Church
Jan and Arthur Tarlow
Lee Taylor
Textron Systems
Colleen Then-Kern
Theresa M. Mulready and Hugh Wilson Elliott, III Foundation
Harry Thie
Denise and Timothy Thomson
Richard Tortoriello
Michael Traina
Liang Tzeng
UBS Financial Services Inc.
UltraThin: Ribbons and Medals
United Way of Greater Philadelphia and Southern New Jersey
Unity High School
Eric Vaang
Edward Vaisbort
Stephen Vallarelli
GJ Vrielink
Charles and Sherry Walker
Nancy Walker
William Ward
Clifford Warfield
Eric Weissmann
Andrew Wenczel
Wendy Hively / Charliemadison Originals
Frederick Whittington
Beth Wicht
Lisa Willard
Katheryn Williamson
Nicola Witowski
Susan Yeschek
Zeiders Enterprises

SPouse Clubs and Thrift Shops $1,000+

Air Force Officers’ Wives’ Club of Washington, DC
Fort Belvoir Thrift Shop
Fort Campbell Officers’ Spouses’ Club
Enlisted Spouses’ Club
Rotary Club of Bailey’s Crossroads (BXRC)
West Point Women’s Club

Gifts in Kind

Hasbro
Lafayette Media Group, LLC
Elizabeth Larsen
Troi and Tom Reppart
## NATIONAL MILITARY FAMILY ASSOCIATION

### STATEMENT OF FINANCIAL POSITION, AS OF DEC. 31, 2017
(WITH 2016 COMPARATIVE TOTALS)

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2017</th>
<th>2016</th>
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<tr>
<td>Cash and cash equivalents</td>
<td>$2,743,996</td>
<td>$1,444,099</td>
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<tr>
<td>Certificates of deposit</td>
<td>$438,180</td>
<td>$680,863</td>
</tr>
<tr>
<td>Marketable securities</td>
<td>$4,750,627</td>
<td>$4,471,718</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>$15,625</td>
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<tr>
<td>Prepaid expenses and other</td>
<td>$81,205</td>
<td>$86,806</td>
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### PROPERTY AND EQUIPMENT

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
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<tbody>
<tr>
<td>Furniture and equipment</td>
<td>$254,484</td>
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<tr>
<td>Website and software</td>
<td>$154,017</td>
<td>$154,017</td>
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<tr>
<td>Property and equipment, at cost</td>
<td>$408,501</td>
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<tr>
<td>Accumulated depreciation</td>
<td>($360,120)</td>
<td>($304,268)</td>
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<tr>
<td>Property and equipment, net</td>
<td>$48,381</td>
<td>$88,323</td>
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**TOTAL ASSETS**  
$8,078,014  
$6,771,809

<table>
<thead>
<tr>
<th>LIABILITIES &amp; NET ASSETS</th>
</tr>
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### LIABILITIES

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$39,107</td>
<td>$38,705</td>
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<tr>
<td>Accrued salaries and related taxes</td>
<td>$42,857</td>
<td>$49,225</td>
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<tr>
<td>Accrued vacation</td>
<td>$107,643</td>
<td>$100,238</td>
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<tr>
<td>Deferred grant and other income</td>
<td>$881,515</td>
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<tr>
<td>Deferred rent liability</td>
<td>$36,519</td>
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<tr>
<td>Total liabilities</td>
<td>$1,107,641</td>
<td>$243,520</td>
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### NET ASSETS

<table>
<thead>
<tr>
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<th>2017</th>
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</tr>
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<tbody>
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<td>Unrestricted</td>
<td>$6,459,451</td>
<td>$6,156,270</td>
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<tr>
<td>Temporarily restricted</td>
<td>$510,922</td>
<td>$372,019</td>
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<tr>
<td>Total net assets</td>
<td>$6,970,373</td>
<td>$6,528,289</td>
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**TOTAL LIABILITIES & NET ASSETS**  
$8,078,014  
$6,771,809

Completed by Frye & Company, CPAs
STATEMENT OF FINANCIALS, AS OF DEC. 31, 2017

ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
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</tr>
<tr>
<td>Furniture and equipment</td>
<td>$254,484</td>
<td>$238,574</td>
</tr>
<tr>
<td>Website and software</td>
<td>$154,017</td>
<td>$154,017</td>
</tr>
<tr>
<td>Property and equipment, at cost</td>
<td>$408,501</td>
<td>$392,591</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>($360,120)</td>
<td>($304,268)</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>$48,381</td>
<td>$88,323</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$8,078,014</td>
<td>$6,771,809</td>
</tr>
</tbody>
</table>

LIABILITIES & NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$39,107</td>
<td>$38,705</td>
</tr>
<tr>
<td>Accrued salaries and related taxes</td>
<td>$42,857</td>
<td>$49,225</td>
</tr>
<tr>
<td>Accrued vacation</td>
<td>$107,643</td>
<td>$100,238</td>
</tr>
<tr>
<td>Deferred grant and other income</td>
<td>$881,515</td>
<td>$4,135</td>
</tr>
<tr>
<td>Deferred rent liability</td>
<td>$36,519</td>
<td>$51,217</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>$1,107,641</td>
<td>$243,520</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>$6,459,451</td>
<td>$6,970,373</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>$510,922</td>
<td>$6,528,289</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>$6,970,373</td>
<td>$6,528,289</td>
</tr>
</tbody>
</table>

**Total Liabilities & Net Assets** | $8,078,014   | $6,771,809   |

Completed by Frye & Company, CPAs

STATEMENT OF ACTIVITIES & CHANGE IN NET ASSETS, YEAR ENDED DEC. 31, 2017 (WITH 2016 COMPARATIVE TOTALS)

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE &amp; SUPPORT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and grants</td>
<td>$1,561,023</td>
<td>$1,966,597</td>
</tr>
<tr>
<td>Membership dues</td>
<td>$602,350</td>
<td>$602,350</td>
</tr>
<tr>
<td>In-kind donations</td>
<td>$130,624</td>
<td>$130,624</td>
</tr>
<tr>
<td>Royalties and other</td>
<td>$51,547</td>
<td>$51,547</td>
</tr>
<tr>
<td>Investment income</td>
<td>$617,659</td>
<td>$617,659</td>
</tr>
<tr>
<td><strong>Total Revenue &amp; Support</strong></td>
<td>$4,790,897</td>
<td>$138,903</td>
</tr>
<tr>
<td>Net Assets Released From Restriction:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Scholarships and program grants</td>
<td>$1,827,694</td>
<td>-$1,827,694</td>
</tr>
<tr>
<td><strong>Total Revenue &amp; Support</strong></td>
<td>$4,929,800</td>
<td>$4,824,071</td>
</tr>
</tbody>
</table>

**EXPENSES**

**PROGRAM SERVICES:**

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strengthening and healing families</td>
<td>$1,975,183</td>
<td>-</td>
</tr>
<tr>
<td>Engaging communities</td>
<td>$1,306,111</td>
<td>-</td>
</tr>
<tr>
<td>Creating change: policy and awareness</td>
<td>$425,581</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td>$3,706,875</td>
<td>-</td>
</tr>
</tbody>
</table>

**SUPPORTING SERVICES:**

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management &amp; general</td>
<td>$170,896</td>
<td>-</td>
</tr>
<tr>
<td>Fundraising &amp; membership</td>
<td>$609,945</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Supporting Services</strong></td>
<td>$780,841</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Expense</strong></td>
<td>$4,487,716</td>
<td>-</td>
</tr>
</tbody>
</table>

**CHANGE IN NET ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td>$6,459,451</td>
<td>$6,528,289</td>
</tr>
<tr>
<td>Net assets, beginning of year</td>
<td>$6,156,270</td>
<td>$372,019</td>
</tr>
</tbody>
</table>

Completed by Frye & Company, CPAs
<table>
<thead>
<tr>
<th>Expenses</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and benefits</td>
<td>$528,161</td>
<td>$768,579</td>
</tr>
<tr>
<td>Military spouse scholarships</td>
<td>$552,039</td>
<td>$768,579</td>
</tr>
<tr>
<td>Camp and family retreat contracts</td>
<td>$540,014</td>
<td>$549,089</td>
</tr>
<tr>
<td>Family program consultants</td>
<td>$22,587</td>
<td>$192,481</td>
</tr>
<tr>
<td>Website and communication services</td>
<td>$51,013</td>
<td>$192,481</td>
</tr>
<tr>
<td>Promotional materials and advertising</td>
<td>$80,737</td>
<td>$192,481</td>
</tr>
<tr>
<td>Rent and office maintenance</td>
<td>$67,923</td>
<td>$20,975</td>
</tr>
<tr>
<td>Legal, bank fees, and accounting</td>
<td>$48,893</td>
<td>$29,481</td>
</tr>
<tr>
<td>IT equipment and support</td>
<td>$30,359</td>
<td>$2,627</td>
</tr>
<tr>
<td>Publications, dues, and subscriptions</td>
<td>$3,597</td>
<td>$109</td>
</tr>
<tr>
<td>Travel</td>
<td>$20,101</td>
<td>$6,877</td>
</tr>
<tr>
<td>Postage and mailing services</td>
<td>$5,285</td>
<td>$3,832</td>
</tr>
<tr>
<td>Training, conferences, and meetings</td>
<td>$1,283</td>
<td>$15,701</td>
</tr>
<tr>
<td>Insurance</td>
<td>$6,751</td>
<td>$12,670</td>
</tr>
<tr>
<td>Supplies</td>
<td>$2,575</td>
<td>$3,832</td>
</tr>
<tr>
<td>Total</td>
<td>$1,961,318</td>
<td>$3,655,106</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>$13,694</td>
<td>$51,448</td>
</tr>
<tr>
<td>Loss on disposition of property</td>
<td>$171</td>
<td>$321</td>
</tr>
<tr>
<td>TOTAL EXPENSES</td>
<td>$1,975,183</td>
<td>$4,305,465</td>
</tr>
</tbody>
</table>
## STATEMENT OF CASH FLOWS, AS OF DEC. 31, 2017 (WITH 2016 COMPARATIVE TOTALS)

### CASH PROVIDED (USED) BY OPERATING ACTIVITIES

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>$442,084</td>
<td>$(460,355)</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>$56,862</td>
<td>$71,238</td>
</tr>
<tr>
<td>Realized loss (gain) on sales of marketable securities</td>
<td>$(75,222)</td>
<td>$(51,801)</td>
</tr>
<tr>
<td>Unrealized loss (gain) on marketable securities</td>
<td>$(302,537)</td>
<td>$(40,095)</td>
</tr>
<tr>
<td>Donated marketable securities</td>
<td>$(25,889)</td>
<td>$(45,616)</td>
</tr>
<tr>
<td>Loss on disposition of property</td>
<td>$389</td>
<td></td>
</tr>
<tr>
<td>Changes in assets and liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>$(15,625)</td>
<td>$100,000</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>$5,601</td>
<td>$2,336</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$402</td>
<td>$(11,621)</td>
</tr>
<tr>
<td>Accrued salaries and related taxes</td>
<td>$(6,368)</td>
<td>$8,702</td>
</tr>
<tr>
<td>Accrued vacation</td>
<td>$7,405</td>
<td>$21,116</td>
</tr>
<tr>
<td>Deferred grant and other income</td>
<td>$877,380</td>
<td>$(201,127)</td>
</tr>
<tr>
<td>Deferred rent liability</td>
<td>$(14,698)</td>
<td>$(10,455)</td>
</tr>
<tr>
<td>Total adjustments</td>
<td>$507,700</td>
<td>$(157,323)</td>
</tr>
<tr>
<td>Net cash provided (used) by operating activities</td>
<td>$949,784</td>
<td>$(617,678)</td>
</tr>
</tbody>
</table>

### CASH PROVIDED (USED) BY INVESTING ACTIVITIES

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maturities of certificates of deposits</td>
<td>$254,719</td>
<td>$889,067</td>
</tr>
<tr>
<td>Purchases of certificates of deposits</td>
<td>$(12,036)</td>
<td>$(788,848)</td>
</tr>
<tr>
<td>Sales of marketable securities</td>
<td>$1,890,914</td>
<td>1,605,139</td>
</tr>
<tr>
<td>Purchases of marketable securities</td>
<td>$(1,766,175)</td>
<td>$(1,745,335)</td>
</tr>
<tr>
<td>Purchases of property and equipment</td>
<td>$(17,309)</td>
<td>$(11,253)</td>
</tr>
<tr>
<td>Net cash provided (used) by investing activities</td>
<td>$350,113</td>
<td>$(51,230)</td>
</tr>
</tbody>
</table>

### CASH PROVIDED (USED) BY FINANCING ACTIVITIES

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Principal advances and repayments on debt</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Net cash provided (used) by financing activities</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

### NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents, beginning of period</td>
<td>$1,444,099</td>
<td>$2,113,007</td>
</tr>
<tr>
<td>Net increase (decrease) in cash and cash equivalents</td>
<td>$1,299,897</td>
<td>$(668,908)</td>
</tr>
<tr>
<td>Cash and cash equivalents, end of period</td>
<td>$2,743,996</td>
<td>$1,444,099</td>
</tr>
</tbody>
</table>

### SUPPLEMENTAL CASH FLOWS INFORMATION:

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash paid for interest</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Cash paid for income taxes</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

### SUPPLEMENTAL NON-CASH INVESTING AND FINANCING ACTIVITIES:

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributed services and supplies</td>
<td>$104,735</td>
<td>$93,879</td>
</tr>
<tr>
<td>Donated marketable securities</td>
<td>$25,889</td>
<td>$45,616</td>
</tr>
</tbody>
</table>

Completed by Frye & Company, CPAs