Military families around the world watched with uncertainty as the election of 2016 unfolded—unsure of what a new Administration would bring. Meanwhile, one thing was certain: the National Military Family Association (NMFA) remained hard at work, committed to supporting the families who stand behind the uniform.

We followed the progress of the defense budget, making sure Congress remembered military families while making hard decisions that put key benefits on the chopping block. Armed with stories from the families we serve, we encouraged lawmakers to improve parental leave, education, and compensation.

Congress proposed plans in early 2016 to slash Basic Allowance for Housing (BAH) for dual-active duty military families, but our Government Relations department worked tirelessly to make sure Congress understood exactly how much this would negatively impact these families. We’re happy to report Congress decided to preserve BAH for dual-active duty households.

NMFA’s one-of-a-kind programs thrived in 2016, continuing our mission to empower and strengthen military families for a 47th year.

With support from multiple corporate donors and partner schools, our Military Spouse Scholarship program awarded more than $616,000 in scholarship money to nearly 600 military spouses pursuing education and career goals. This money helped pay for all levels of degrees, licensure exams and fees, certification exams and other certificates.

Thanks to national program sponsor Wounded Warrior Project® (WWP) and other caring supporters, more than 2,700 military kids from around the country attended one of 31 weeks of Operation Purple Camp (OPC) at 25 locations! Nearly half the campers were from families of the wounded, ill or injured, and 53% had at least one parent deploying or returning from deployment. And our Operation Purple® Program was honored to host 57 military families at our Operation Purple Family Retreats® (OPFR) and Operation Purple Healing Adventures® (OPHA), where families learned to reconnect after deployment and, in some cases, find a new normal post-injury.

Military families aren’t the only ones who think our camps are awesome—the American Camp Association awarded the Eleanor Ells Award to NMFA’s Operation Purple® Camps for excellence in research and programming.

NMFA’s Volunteer Corps continued to lead the way, giving 9,000 hours of service, which included everything from taking our message to Capitol Hill and judging scholarship applications to writing about their own military life experiences for NMFA’s blog. Our Volunteers have their fingers on the pulse of military communities around the world, and our Association relies on their outreach to further our advocacy and support of our nation’s families.

Our annual Leadership Luncheon featured distinguished guest speaker, Chairman of the Joint Chiefs of Staff General Joseph F. Dunford, Jr. He shared his unique perspective on how our military and their families has fared during these last 15 years of war, and reinforced the message that military families are key to our military’s lasting strength.

As we enter our 48th year as an Association, our mission remains focused on fighting for the benefits our homefront heroes have earned and giving military families the support they need. We have welcomed a new Administration, with the hopes that military families and their unique sacrifices, take center stage. We look forward to supporting military families in 2017 and beyond.

Together we’re stronger®
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NMFA's Operation Purple® Program continues to grow, thanks to wonderful donors, partners, and corporate funding. Created in 2004, Operation Purple held camps in 11 states and one US territory, and served just over 1,000 children of service members during its first year—all at no cost to their families.

Since that time, we’ve recognized that connection and support between military families is critical in navigating the obstacles of military service. To help, NMFA created Operation Purple Family Retreats® (OPFR) and Operation Purple Healing Adventures® (OPHA)—both focused on the connection within the military family itself.

In the 12 years since its creation, our Operation Purple Program has given more than 60,000 children and more than 2,000 family members the opportunity to connect with others who understand what military life is all about.

In 2016, our Operation Purple Program hosted more than 2,700 military children at 31 weeks of Operation Purple Camps in Indiana, Hawaii, Pennsylvania, Virginia, Arizona, Florida, Oregon, California, North Carolina, Connecticut, Michigan, Texas, New York, Washington, Tennessee, Alaska, Louisiana, South Dakota, Kansas, Oklahoma, Minnesota, West Virginia, and Maryland! Nearly half the campers were from families of the wounded, ill or injured, and 53% had at least one parent deploying or returning from deployment.

At camp, children of our nation’s brave men and women have the unique opportunity to experience a week together with other kids who have a military service member parent. Together, they canoe, hike, swim, roast S’mores, and learn coping and resiliency skills to help them understand more about military life. Children who attend Operation Purple Camp often tell us that they loved being able to just be a kid—without worrying about deployments, a parent’s injury, or even the loss of a parent.

Lauren Miner, whose dad is in the Army, attended Operation Purple Camp in Oregon. “During my week at camp, the staff helped me address the negative feelings I had bottled up inside about my father’s service. It allowed me to be part of a community that I didn’t know existed, and feel proud of my family instead of feeling embarrassed and alone. I was able to escape the hardships and struggles, focusing on being just a kid at camp.”

We were honored to host 57 military families at our Operation Purple Family Retreats and Operation Purple Healing Adventures, where families explored the beautiful landscapes of Virginia, Wyoming, and Texas while learning to reconnect after deployment and, in some cases, find a new normal post-injury.

“Being around other families, like ours, was like looking into a mirror for the first time in a long time,” Sarah Noble, an Air National Guard spouse recalled about her family’s experience at Operation Purple Family Retreats. “Suddenly, I felt extremely proud that we had made it through another deployment as a family. And you know what else? WOW! My kids are amazing!” The Noble family attended a Family Retreat in the beautiful Grand Tetons of Wyoming. “It’s still the vacation we talk about to anyone and everyone who will listen. The experience was unforgettable and had a lasting impact on our family.”

Military families aren’t the only ones who think our camps are awesome—the American Camp Association awarded the Eleanor Ells Award to NMFA’s Operation Purple® Camps for excellence in research and programming.
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<thead>
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<th>State</th>
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“It’s still the vacation we talk about to anyone and everyone who will listen. The experience was unforgettable and had a lasting impact on our family.”

Sarah, Air National Guard Spouse
In the long years of war since September 11, 2001, military families have been a pillar of strength. They have kept faith with our nation through the strains of multiple deployments and separations. Their resolve never wavers, even as the demands on service members increase in the face of challenges and confrontation around the world. At NMFA, we are equally strong in our commitment to fight for military families and ensure their service and sacrifice are never forgotten.

In 2016, NMFA focused on key issues vital to military families’ well-being—military pay, health care, children’s education, and care for wounded veterans—and challenged policymakers to make sure military families have the services and support they need.

Our Government Relations team followed the progress of the defense budget, making sure Congress remembered military families while making hard decisions affecting military pay and benefits. Armed with stories from the families we serve, we worked with lawmakers to improve access to health care, protect funds for schools serving military-connected children, and secure a pay raise at the Employment Cost Index.

Congress proposed plans in early 2016 to slash Basic Allowance for Housing (BAH) for dual-active duty military families, but our team worked tirelessly to make sure Congress understood exactly how much this would negatively impact these families. We’re happy to report Congress decided to preserve BAH for dual-active households.

With the help of military families who shared their challenges with military health care, NMFA concentrated our efforts on making sure Congress kept the focus on care, not cost. These real life testimonies, paired with NMFA’s expertise, resulted in improvements in access to care, including the elimination of required referrals for urgent care visits and a better-quality system for appointment scheduling at hospitals and clinics.

For years, the Department of Defense provided coverage for fertility treatment for military members who needed it due to service-connected injuries. However, the VA was prohibited by law from providing the same coverage. Thousands of severely wounded veterans were unable to start or grow their families, or were forced to pay the high cost of fertility treatment on their own. Recognizing this injustice, we joined a coalition of organizations to push Congress to right this wrong. Severely wounded veterans have already given so much in service to their country, they should not also have to sacrifice the dream of having a family.

Since 2009, the Department of Defense Education Activity (DoDEA) Partnership Grant program has supported public schools serving large numbers of military kids. The grants have been used to fund extra instruction in reading, math, and foreign languages, allowed high schools serving military kids to introduce AP classes, and provided transition support services to mobile military families—all based on needs identified by local school districts. This essential program was due to end this year, but thanks, in part, to NMFA’s efforts, Congress chose to extend the grant program.

Our Association testified before Congress four times in 2016. We authored seven letters that we delivered to Congress, and sent 11 letters to various state legislators to remind them that our nation’s military families depend on their support and influence.

Government Relations

By the numbers

4
Testimonies before Congress
Topics:
FY2017 Budget Proposals, modernization of TRICARE health plan proposal, Health Care Reform and the Commissary Benefit

7
Letters sent to Congress
Topics:
Issues regarding the FY2017 budget proposal to eliminate Impact Aid funding, adequate health care reform, military spouse licensing, commissary funding and SNAP

11
Letters sent to state legislators
Topics:
Issues such as military spouse nurse licensing compact, Interstate Compact for Military Kids education, FMLA, and the Physical Therapy compact
Our Association will fight to ensure military families have the tools they need to meet the challenges ahead.
At NMFA, we know that when a military member serves, their family serves, too. And this includes military spouses who often make sacrifices of their own. With frequent moves, financial burdens, and even a spouse’s injury, military spouses sometimes put their own careers and educations on hold to support their loved one while they serve our country.

We created our Military Spouse Scholarship Program in 2004 to help aid with the financial burdens continuing education often brings when military spouses decide to go back to school. Since that time, the program has expanded beyond just education to assist spouses in achieving employment goals, licensures, and professional certifications.

Scholarships and funding now cover the cost of all levels of degrees, licensure exams and fees, certification exams and other certificates. In fact, our Military Spouse Scholarships are so inclusive, we’ve helped education and career-driven spouses who are now yoga instructors, real estate agents, interior decorators, doctors, nurses, mental health providers, scientists, and teachers—just to name a few! We’ve even been able to connect military spouses with discounted tuition rates for multiple partner schools, colleges, and universities!

In 2016, nearly 16,399 spouses applied for our Military Spouse Scholarships—nearly double the amount received in 2015. Twelve percent of those applicants have served in the military themselves, 21% are spouses of wounded or fallen service members, and 9% are entering the mental health field.

With the help of individual and corporate donors and school partners, we awarded more than $616,000 in scholarship money to nearly 600 military spouses pursuing education and career goals in 2016, and marks the highest payout of scholarship money in NMFA’s history. To date, the Military Spouse Scholarship Program has awarded nearly $4 million to 4,104 deserving military spouses.

In addition to our multiple scholarship partnerships, NMFA teamed up with Give an Hour, a nonprofit that provides free mental health services to military members, veterans and their families, and the United Health Foundation to launch the Mental Health Professional Pipeline. This Pipeline aims to help alleviate the national shortage of mental health providers, and enhance the wellness of service members, veterans, and military families by identifying, advising, mentoring, funding, providing networking opportunities, and accelerating the journey of military spouses pursuing degrees, licensing, and certificates in this highly-portable, high-demand profession.

“This scholarship re-lit my hope of being able to graduate on time. My dream isn’t going to go away!”

Karen, Army Spouse
By the numbers

$3.8M
Awarded since 2004

4,104
Awardees since 2004

$616,000+
Awarded in 2016

591
Scholarship recipients

16,399
Scholarship applicants

Our Applicants

21%
are spouses of wounded or fallen service members

12%
Are veterans themselves, and need post-military jobs

9%
Are entering the mental health profession, to aid other families
Communities & Engagements

Our Volunteers Rock!

We love our Volunteers! In 2016, our Volunteers Corps—made up of nearly 200 volunteers worldwide, spent more than 4,400 hours of their time to further the mission of NMFA and better the lives of military families in their community. They report to us on the issues and concerns military families have in their communities. Because of the excellent reporting and sharing of personal stories of how families were affected by the lack of access to acute care appointments, our Government Relations department was able to demonstrate how this issue was impacting families. The result was the defeat of Tricare’s ER misuse fee. We are grateful that military families will not be penalized with a misuse fee or deterred from seeking needed medical care when the ER is their only option.

Our more experienced Volunteers hosted conference calls to mentor new Volunteers about how to get started making a difference in their military community on behalf of NMFA. Not only that, 81% of NMFA Volunteers spent a total of 338 hours judging 4,726 Scholarship applications. The savings allowed us to award more scholarships to deserving military spouses.

NMFA Volunteers also attended the US Chamber of Commerce Hiring Our Heroes events across the country and overseas informing military spouses about our programs, resources, and advocacy.

Leadership Luncheon

Our annual Leadership Luncheon featured distinguished guest speaker, Chairman of the Joint Chiefs of Staff General Joseph F. Dunford, Jr. During his keynote speech October 11 in Arlington, Virginia, General Dunford spoke about how our military force has fared during these last 15 years of war. But his focus remained on military families—the key to our military’s lasting strength.

"Were it not for the strength of our military families and their willingness to sacrifice, we couldn’t protect our nation and way of life like we do," General Dunford said. "I am confident that we have the most professional, most confident, most capable force out there. But no nation recognizes the importance of families more than the United States."

General Dunford and his wife, Ellyn, shared memories of their family’s own nearly 40-year military journey.

"During every challenge, caring friends and even complete strangers have been here to help us," Ellyn shared. General Dunford says much of the strength of our force is a result of the whole family’s belief in something bigger than themselves. And being surrounded by a community “that just gets it” makes surviving and thriving in military life a little easier.

We’d like to extend a warm and gracious thank you to the Dunfords for inspiring those in attendance at our 2016 Leadership Luncheon!

By the numbers

98%
Live the military life and serve the community they love

4,484
Hours served

198
Volunteers worldwide
“More Than a Spouse” Continues to Grow

Started in 2015 as a way to engage military spouses around the world, NMFA’s “More Than a Spouse” campaign has become the mantra for military spouses worldwide. In conjunction with the campaign’s launch, we hosted a Facebook party in mid-2015, which connected hundreds of spouses to participate in a single social media event for an hour.

Shortly after, the More Than a Spouse Facebook Party won an Honorable Mention in the PRNews Digital Awards—2016 WOW! Campaign—an award that celebrates the year’s most outstanding digital communicators and campaigns in a variety of media such as video, website design, mobile apps, and more.

In 2016, encouraged by the overwhelming response for more by participants, a face-to-face on-site networking event took place at NMFA headquarters in Alexandria, VA. More than 60 participants, from senior military spouses to community leaders gathered to mix, mingle, share ideas, goals, and opportunities.

Veterans Charity Challenge

During the summer of 2016, NMFA placed 4th out of 58 organizations competing in the annual Veterans Charity Challenge. The Challenge is put on by craigslist founder and NMFA Board of Advisors member, Craig Newmark, and is designed with incentives for teams to raise more money for their respective charities.

During the 6-week challenge, NMFA got creative and ended up with $19,000 to go toward helping the families we serve.

Brian D’Apice rode his bike ACROSS the entire United States to raise money and awareness for something close to his heart—military families and kids.

Beginning his journey on May 4, 2015, Brian traveled nearly 12,000 miles and ended his trip on April 30, 2016 right where it began—Times Square.

Brian joined the Army after high school and was assigned to the 82nd Airborne Division. He did two tours in Iraq, including 15 months in Baghdad.

He raised close to $50,000 for the National Military Family Association and Pencils of Promise.
WE WANT TO THANK ALL THE CORPORATE AND FOUNDATION, SPOUSE CLUB AND THRIFT SHOP, AND FAMILIES AND INDIVIDUAL DONORS WHO SUPPORTED THE NATIONAL MILITARY FAMILY ASSOCIATION IN 2016. WITHOUT THEIR GENEROUS SUPPORT, WE WOULD NOT BE AS SUCCESSFUL IN FULFILLING OUR MISSION.
## INDIVIDUALS & ORGANIZATIONS

### FIVE STAR FAMILY: $200,000+
- Fisher House Foundation
- Pentagon Federal Credit Union
- United Health Foundation
- Wounded Warrior Project

### FOUR STAR FAMILY: $100,000 – $199,999
- Kendeda Fund
- May and Stanley Smith Charitable Trust
- Prudential Financial, Inc.
- Samsung Electronics America, Inc.

### FAMILY CHAMPIONS: $50,000 – $99,999
- Beacon Health Options
- The Donald J. Trump Foundation, Inc.
- E.A. Sween Company
- Lockheed Martin Corporation
- Northrop Grumman Corporation
- USAA
- Walman Optical

### FAMILY GUARDIANS: $20,000 – $49,999
- Association of Military Banks of America
- Craigslist Charitable Fund
- General Dynamics Corporation
- Jeanine and Michael Hayden
- Jelly Belly Charities
- Jo-Ann Fabric and Craft Stores
- Network For Good
- Richard and Kathryn Radmer
- S & K Sales Company
- Philip and Gayle Staton
- United Concordia Companies, Inc
- The USAA Foundation
- Veterans Support Foundation
- Estate of Abie Werth
- WorldWinner

### FAMILY SUPPORTERS: $10,000 – $19,999
- American Legion Auxiliary Unite 270, Inc.
- Anonymous
- Anthem, Inc.
- Balfour Beatty Communities
- Bank of America
- C. Scott and Dorothy E. Watkins Charitable Foundation
- Checkpoint Consulting, LLC
- Corvias Foundation
- East Bay Community Foundation
- GEICO
- The Grainger Foundation
- Health Net Federal Services
- The Helton Family of the Ayco Charitable Foundation
- Frank Hogan
- Local Independent Charities of America
- Norman Merollis
- MKM Foundation
- Newman’s Own Foundation
- Patrick O’Brien
- OSCWEBco
- Shlomo Y. Rechnitz and Tamar Rechnitz Charity Foundation
- UnitedHealthcare Military & Veterans

### FAMILY PATRIOTS: $5,000 – $9,999
- Alfred Phillips Foundation Inc.
- Benevity Community Impact Fund
- Berkowitz II Foundation
- John Blackman
- Career Step, LLC
- Church & Dwight Employee Giving Fund
- Community Foundation of Elkhart County
- Computer Engineering, Inc.
- Cox Foundation
- The Dearie Family Charitable Trust
- Delta Dental of California
- Aboud Dweck
- Fidelity Charitable Gift Fund
- First Names Group
- Sharon Friedman
- R D Hathcock
- Hill Country Furniture Partners, Ltd./DBA Ashley Furniture Homestore
- Michael and Maria Hogan
- Integra
- International SOS
- Jewish Communal Fund
- The Leroy Thom Jean Thom and T-L Foundation Inc.
- Julio Lopez
- Louise Blackman Family Foundation
- Magellan Cares Foundation
- Craig Niiya
- Joanne Holbrook Patton
- Brian Pirie
- The Richard and Natalie Jacoff Foundation
- Rockwell Collins
- David Semples
- Sidney Stern Memorial Trust
- Starpower
- Travel Centers of America
- UBS Securities LLC
- Gene Ulrich
- UST Global Inc
- Linden and Judith Welch

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- Association for Financial Counseling & Planning Education
- Beasley Family Foundation
- Clay Berry
- Dan Chapin
- Chase Family Foundation
- Cotton & Company
- Elizabeth De Picciotto
- Jennifer Dempster
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Eden Charitable Foundation
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EP Henry
Joseph Gibbons
GlobalGiving
Ilya Glotin
Gordon Ray
Hajoca Corporation
Dorothy Henderson
Hollywood Canteen Foundation
Ernest Isenstadt
William Le Sage
MacArthur Foundation
The Mariners of VP/VPB-26
Veterans Reunion Organization
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Military Civilian Charitable
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John Noell
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Mark Redfearn
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Brian Shevitz
Patricia Somerville
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Eric Vacca
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FAMILY PATRONS:
$1,000 – $2,499

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H. James and Elsa Sears
Alfred Selgas
John and Lynn Semyck
Joan E. Shalikashvili
Shell Oil Company Foundation
Silicon Valley Community Foundation
Shirley Smith
Society of Sponsors of the United States Navy
Space Exploration Technologies Corp
St. Anna’s Ladies Philoptochos Society of the Greek Orthodox Cathedral of St. Paul
St. Mark’s United Methodist Church
Shawna Stea
Sumil Shah Foundation for Children
The Swain Family Charitable Fund
Arthur and Janet Tarlow
Lee Taylor
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Harry Thie
Peter Thomas
Denise Thomson
Richard Tortoriello
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UBS Financial Services Inc.
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Dave and Sandi VanderKlok
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Aviano Officers’ & Civilians’ Spouses’ Club
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Davis-Monthan Officers’ Spouses’ Club
Dover Spouses Club
Edwards Officers’ Spouses’ Club
Fort Belvoir Officers’ Wives’ Club
Fort Belvoir Thrift Shop
Fort Campbell Spouses’ Club
Fort Jackson Thrift Shop
Fort Shafter Hui O’ Wahine
Hickam Officers’ Spouses’ Club
Hill AFB Thrift Shop
Joint Base McGuire-Dix-Lakehurst Spouses’ Club
Maxwell-Gunter Officers’ Spouses’ Club
McConnell Officers’ Spouses’ Club
Military Officers Association of America - Bakersfield Chapter
Minot Officers’ Spouses’ Club
New River Officers’ Spouses’ Club
NOAA Officers’ Family Association
Ramstein Officers’ Spouses’ Club
Randolph AFB Officers’ Wives’ Club
Robins AFB Officers’ Spouses’ Club
Schofield Barracks Spouses’ Club of Hui O’ Na Wahine
Scott Spouses’ Club
Signal Officers’ Spouses’ Club of the DC Area
Spouses Club of Fort Sam Houston
# STATEMENT OF FINANCIAL POSITION, AS OF DEC. 31, 2016 (WITH 2015 COMPARATIVE TOTALS)

## Assets

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<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,444,099</td>
<td>$2,113,007</td>
</tr>
<tr>
<td>Certificates of deposit</td>
<td>$680,863</td>
<td>$781,082</td>
</tr>
<tr>
<td>Marketable securities</td>
<td>$4,471,718</td>
<td>$4,194,010</td>
</tr>
<tr>
<td>Accounts receivable, net</td>
<td>-</td>
<td>$100,000</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>$86,806</td>
<td>$89,142</td>
</tr>
</tbody>
</table>

## Property and Equipment

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Furniture and equipment</td>
<td>$238,574</td>
<td>$227,321</td>
</tr>
<tr>
<td>Website and software</td>
<td>$154,017</td>
<td>$446,127</td>
</tr>
<tr>
<td>Property and equipment, at cost</td>
<td>$392,591</td>
<td>$673,448</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>$(304,268)</td>
<td>$(525,140)</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>$88,323</td>
<td>$148,308</td>
</tr>
</tbody>
</table>

## Total Assets

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$6,771,809</td>
<td>$7,425,549</td>
</tr>
</tbody>
</table>

## Liabilities & Net Assets

### Liabilities

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$38,705</td>
<td>$50,326</td>
</tr>
<tr>
<td>Accrued salaries and related taxes</td>
<td>$49,225</td>
<td>$40,523</td>
</tr>
<tr>
<td>Accrued vacation</td>
<td>$100,238</td>
<td>$79,122</td>
</tr>
<tr>
<td>Deferred grant and other income</td>
<td>$100,238</td>
<td>$79,122</td>
</tr>
<tr>
<td>Deferred rent liability</td>
<td>$4,135</td>
<td>$205,262</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>$243,520</td>
<td>$436,905</td>
</tr>
</tbody>
</table>

### Net Assets

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>$6,156,270</td>
<td>$6,669,691</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>$372,019</td>
<td>$318,953</td>
</tr>
<tr>
<td>Total net assets</td>
<td>$6,528,289</td>
<td>$6,988,644</td>
</tr>
</tbody>
</table>

## Total Liabilities & Net Assets

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$6,771,809</td>
<td>$7,425,549</td>
</tr>
</tbody>
</table>

Completed by Frye & Company, CPAs
## STATEMENT OF ACTIVITIES & CHANGE IN NET ASSETS, YEAR ENDED DEC. 31, 2016 (WITH 2015 COMPARATIVE TOTALS)

### Revenue & Support

<table>
<thead>
<tr>
<th></th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>TOTAL</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions and grants</td>
<td>$2,481,921</td>
<td>$1,495,934</td>
<td>$3,977,855</td>
<td>$4,283,842</td>
</tr>
<tr>
<td>Membership dues</td>
<td>$393,296</td>
<td>-</td>
<td>$393,296</td>
<td>$334,034</td>
</tr>
<tr>
<td>In-kind donations</td>
<td>$139,495</td>
<td>-</td>
<td>$139,495</td>
<td>$161,269</td>
</tr>
<tr>
<td>Royalties and other</td>
<td>$53,201</td>
<td>-</td>
<td>$53,201</td>
<td>$66,063</td>
</tr>
<tr>
<td>Investment income</td>
<td>$260,224</td>
<td>-</td>
<td>$260,224</td>
<td>($34,098)</td>
</tr>
</tbody>
</table>

**Net Assets Released from Restriction:**

| Scholarship and program grants | $1,442,868 | ($1,442,868) | -          | -          |
| Total revenue & support       | $4,771,005  | $53,066      | $4,824,071 | $4,811,110 |

### Expense

#### PROGRAM SERVICES:

<table>
<thead>
<tr>
<th>Service</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>TOTAL</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strengthening and healing families</td>
<td>$2,844,662</td>
<td>-</td>
<td>$2,844,662</td>
<td>$2,535,551</td>
</tr>
<tr>
<td>Engaging communities</td>
<td>$1,167,685</td>
<td>-</td>
<td>$1,167,685</td>
<td>$1,256,077</td>
</tr>
<tr>
<td>Creating change: policy and awareness</td>
<td>$419,674</td>
<td>-</td>
<td>$419,674</td>
<td>$466,355</td>
</tr>
<tr>
<td>Total program services</td>
<td>$4,432,021</td>
<td>-</td>
<td>$4,432,021</td>
<td>$4,257,983</td>
</tr>
</tbody>
</table>

#### SUPPORTING SERVICES:

<table>
<thead>
<tr>
<th>Service</th>
<th>UNRESTRICTED</th>
<th>TEMPORARILY RESTRICTED</th>
<th>TOTAL</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management &amp; general</td>
<td>$210,591</td>
<td>-</td>
<td>$210,591</td>
<td>$265,704</td>
</tr>
<tr>
<td>Fundraising &amp; membership</td>
<td>$641,814</td>
<td>-</td>
<td>$641,814</td>
<td>$716,387</td>
</tr>
<tr>
<td>Total supporting services</td>
<td>$852,405</td>
<td>-</td>
<td>$852,405</td>
<td>$982,091</td>
</tr>
<tr>
<td>Total expense</td>
<td>$5,284,426</td>
<td>-</td>
<td>$5,284,426</td>
<td>$5,240,074</td>
</tr>
</tbody>
</table>

**Change in Net Assets**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>($513,421)</td>
<td>$53,066</td>
<td>($460,355)</td>
</tr>
</tbody>
</table>

Net assets, beginning of year $6,669,691 $318,953 $6,988,644 $7,417,608

**Net Assets, End of Year**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>$6,156,270</td>
<td>$372,019</td>
<td>$6,528,289</td>
</tr>
</tbody>
</table>

Completed by Frye & Company, CPAs
<table>
<thead>
<tr>
<th>Expenses</th>
<th>2016</th>
<th>2015</th>
<th>2015 (WITH 2015 COMPARATIVE TOTALS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and benefits</td>
<td>$624,846</td>
<td>$826,104</td>
<td>$1,826,851</td>
</tr>
<tr>
<td>Camp and family retreat contracts</td>
<td>$1,177,968</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Military spouse scholarships</td>
<td>$615,383</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Website and communication services</td>
<td>$20,437</td>
<td>$135,915</td>
<td>($268)</td>
</tr>
<tr>
<td>Rent and office maintenance</td>
<td>$78,236</td>
<td>$32,829</td>
<td>$122,622</td>
</tr>
<tr>
<td>Promotional materials and advertising</td>
<td>$75,771</td>
<td>$24,585</td>
<td>$100,668</td>
</tr>
<tr>
<td>Legal, bank fees, and accounting</td>
<td>$58,763</td>
<td>$24,050</td>
<td>$64,494</td>
</tr>
<tr>
<td>Travel</td>
<td>$65,210</td>
<td>$30,633</td>
<td>$100,184</td>
</tr>
<tr>
<td>IT equipment and support</td>
<td>$41149</td>
<td>$17,267</td>
<td>$64,494</td>
</tr>
<tr>
<td>Training, conferences, and meetings</td>
<td>$11,245</td>
<td>$8,902</td>
<td>$21,103</td>
</tr>
<tr>
<td>Postage and mailing services</td>
<td>$7,246</td>
<td>$3,539</td>
<td>$10,877</td>
</tr>
<tr>
<td>Family program consultants</td>
<td>$32,364</td>
<td>-</td>
<td>$32,364</td>
</tr>
<tr>
<td>Publications, dues, and subscriptions</td>
<td>$3,683</td>
<td>$15,324</td>
<td>$7,780</td>
</tr>
<tr>
<td>Insurance</td>
<td>$7,426</td>
<td>$3,116</td>
<td>$10,97</td>
</tr>
<tr>
<td>Supplies</td>
<td>$5,698</td>
<td>$2,063</td>
<td>$8,280</td>
</tr>
<tr>
<td>Lobbying expenditures</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Subtotal</td>
<td>$2,825,425</td>
<td>$1,124,327</td>
<td>$209,158</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>$19,237</td>
<td>$43,358</td>
<td>$2,842</td>
</tr>
<tr>
<td>TOTAL EXPENSES</td>
<td>$2,844,662</td>
<td>$1,167,685</td>
<td>$210,591</td>
</tr>
</tbody>
</table>

Completed by Frye & Company, CPAs
**STATEMENT OF CASH FLOWS, AS OF DEC. 31, 2016**
(with 2015 comparative totals)

<table>
<thead>
<tr>
<th>Year</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH PROVIDED (USED) BY OPERATING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Change in net assets</td>
<td>($460,355)</td>
<td>($428,964)</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>$71,238</td>
<td>$145,329</td>
</tr>
<tr>
<td>Realized loss (gain) on sales of marketable securities</td>
<td>($51,801)</td>
<td>($67,979)</td>
</tr>
<tr>
<td>Unrealized loss (gain) on marketable securities</td>
<td>($40,095)</td>
<td>$291,583</td>
</tr>
<tr>
<td>Donated marketable securities</td>
<td>($45,616)</td>
<td>($39,650)</td>
</tr>
<tr>
<td>Changes in assets and liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>$100,000</td>
<td>($6,654)</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>$2,336</td>
<td>($36,934)</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>($111,621)</td>
<td>($26,326)</td>
</tr>
<tr>
<td>Accrued salaries and related taxes</td>
<td>$8,702</td>
<td>($73,168)</td>
</tr>
<tr>
<td>Accrued vacation</td>
<td>$21,116</td>
<td>($7,256)</td>
</tr>
<tr>
<td>Deferred grant and other income</td>
<td>($201,127)</td>
<td>$205,262</td>
</tr>
<tr>
<td>Deferred rent liability</td>
<td>($10,455)</td>
<td>($6,328)</td>
</tr>
<tr>
<td>Total adjustments</td>
<td>($157,323)</td>
<td>$377,879</td>
</tr>
<tr>
<td>Net cash provided (used) by operating activities</td>
<td>($617,678)</td>
<td>($51,085)</td>
</tr>
<tr>
<td><strong>CASH PROVIDED (USED) BY INVESTING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Maturities of certificates of deposits</td>
<td>$889,067</td>
<td>$517,573</td>
</tr>
<tr>
<td>Purchases of certificates of deposits</td>
<td>($788,848)</td>
<td>($9,245)</td>
</tr>
<tr>
<td>Sales of marketable securities</td>
<td>1,605,139</td>
<td>$557,810</td>
</tr>
<tr>
<td>Purchases of marketable securities</td>
<td>($1,745,335)</td>
<td>($695,020)</td>
</tr>
<tr>
<td>Purchases of property and equipment</td>
<td>($11,253)</td>
<td>($19,055)</td>
</tr>
<tr>
<td>Net cash provided (used) by investing activities</td>
<td>($51,230)</td>
<td>$352,063</td>
</tr>
<tr>
<td><strong>CASH PROVIDED (USED) BY FINANCING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Principal advances and repayments on debt</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Net cash provided (used) by financing activities</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</strong></td>
<td>($668,908)</td>
<td>$300,978</td>
</tr>
<tr>
<td>Cash and cash equivalents, beginning of period</td>
<td>$2,113,007</td>
<td>$1,812,029</td>
</tr>
<tr>
<td><strong>CASH AND CASH EQUIVALENTS, END OF PERIOD</strong></td>
<td>$1,444,099</td>
<td>$2,113,007</td>
</tr>
<tr>
<td><strong>SUPPLEMENTAL CASH FLOWS INFORMATION:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash paid for interest</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Cash paid for income taxes</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>SUPPLEMENTAL NON-CASH INVESTING AND FINANCING ACTIVITIES:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributed services and supplies</td>
<td>$93,879</td>
<td>$121,619</td>
</tr>
<tr>
<td>Donated marketable securities</td>
<td>$45,616</td>
<td>$39,650</td>
</tr>
</tbody>
</table>

Completed by Frye & Company, CPAs